

# **KELSO TECHNOLOGIES INC.** (the "Corporation")

## CHARTER OF THE CORPORATE GOVERNANCE AND NOMINATING COMMITTEE

The Corporate Governance and Nominating Committee (the "Committee") shall act in an advisory capacity only to the board of directors (the "Board") of the Corporation (i.e. review/recommend matters to the Board) with respect to the corporate governance and nominating matters.

In this regard, the purpose of the Committee is to:

- manage the corporate governance system for the Board;
- assist the Board to fulfill its duty to meet the applicable legal, regulatory and (self-regulatory) business principles and 'codes of best practice' of corporate behaviour and conduct;
- assist in the creation of a corporate culture and environment of integrity and accountability;
- monitor the quality of the relationship between the Board and management of the Company;
- review the Chief Executive Officer's succession plan;
- recommend to the Board nominees for appointment of the Board;
- lead the Board's annual review of the Chief Executive Officer's performance; and
- annually review and set an agenda of the Board on an ongoing basis.

### **COMPOSITION**

- 1. The Corporate Governance Committee will be comprised of at least three directors, all of whom will be "independent directors" in accordance with applicable legal requirements, including currently the requirements published by the Canadian Securities Administrators under NP 58-201 "Corporate Governance Guidelines" and the applicable NYSE American rules. Each member will have skills and/or experience which are relevant to the mandate of the Committee.
- 2. The Committee members will be appointed annually at the first meeting of the Board following the annual general shareholders meeting.
- 3. The Board may remove a member of the Committee at any time in its sole discretion by resolution of the Board. Unless a Chairperson is appointed by the Board, the members of the Committee may designate a Chairperson by majority vote of the Committee.
- 4. Any Chairperson, either appointed by the Board or designated by a majority of the Committee, shall not serve in such capacity for more than three (3) consecutive terms, unless the Board, in its sole discretion, determines to extend the term of any Chairperson for one (1) additional year.

- 5. Each member shall hold office until the close of the next Annual General Meeting of the Company or until the member resigns or is replaced, whichever first occurs.
- 6. The Chief Financial Officer shall act as management advisor to the Committee.

### **DUTIES AND RESPONSIBILITIES**

## Corporate Governance

- 1. Develop and monitor the Company's overall approach to corporate governance issues and, subject to approval by the Board, implement and administer this process.
- 2. Advise the Board or any of the committees of the Board of any corporate governance issues which the Committee determines ought to be considered by the Board or any such committees.
- 3. Review with the Board, on a regular basis, but not less than annually, the terms of reference for the Board, each committee of the Board, the Chairman and the Chief Executive Officer.
- 4. Review with the Board, on a regular basis, the methods and processes by which the Board fulfils its duties and responsibilities, including without limitation:
- 5.
- a) the size of the Board;
- b) the number and content of meetings;
- c) the annual schedule of issues to be presented to the Board at its meetings or those of its committees;
- d) material which is to be provided to the directors generally and with respect to the meetings of the Board or its committees:
- e) resources available to the directors; and
- f) the communication process between the Board and management.
- 6. Review and, as necessary, authorize a committee or an individual director to engage separate independent counsel and/or advisors at the expense of the Company in appropriate circumstances.
- 7. Make recommendation to the Board regarding changes or revisions to the Board's Corporate Governance Guidelines;
- 8. Evaluate and make recommendations to the Board concerning the appointment of directors to the committees and the selection of Board committee chairs;
- 9. Annually evaluate and report to the Board on the performance and effectiveness of the Board and its committees;
- 10. Annually, in conjunction with the Chief Executive Officer, evaluate the performance of the Company's management (other than the Chief Executive Officer). Conduct an annual review of succession planning and report its findings and recommendations to the Board;
- 11. Evaluate and lead the Board's annual review of the Chief Executive Officer's performance; and
- 12. Annually review and evaluate its performance.

## Nominations

- 1. Annually, in consultation with the Chairman of the Board and the Chief Executive Officer, present to the Board a list of individuals recommended for election to the Board at the annual meeting of shareholders.
- 2. Before recommending an incumbent, replacement or additional director, review his or her qualifications, availability to serve, conflicts of interest and other relevant factors.
- 3. Review, monitor and make recommendations regarding new director orientation and the ongoing development of existing Board members.

## **ACCOUNTABILITY**

- 1. The Committee shall report to the Board at its next meeting of deliberations and actions it has taken since the previous report.
- 2. The minutes of all meetings of the Committee will be made available for review by any member of the Board or request to the Chairman of the Committee.

### **MEETINGS**

- 1. The Committee shall meet as frequently as necessary in order to fulfill the mandate/responsibilities described herein and in any event at least once annually and shall provide a report of the meeting to the Board at the next Board meeting. Additional meetings may be held as deemed necessary by the Committee Chair or as requested by any two members.
- 2. These meetings may be with representative or appropriate members of management, all either individually or collectively as may be required by the Chairman of the Committee.

Adopted by the Board on August 1, 2014 Reviewed and amended by the Board on April 28, 2021